



DRA is a signatory to the ACFID Code of Conduct, which is a voluntary, self-regulatory sector code of good practice. As a signatory we are committed and fully adhere to the ACFID Code of Conduct, conducting our work with transparency, accountability and integrity.

To lodge a complaint against our organisation, please email feedback@disasterreliefaus.org. Our complaints handling policy can be found on our website. If you are not satisfied with the response and believe our organisation has breached the ACFID Code of Conduct, you can lodge a complaint with the ACFID Code of Conduct Committee at code@acfid.asn.au. Information about how to make a complaint can be found at www.acfid.asn.au





## Who we are

Disaster Relief Australia is a veteran led disaster relief non-profit organisation. We use the unique skills and experience of our members, military veterans and emergency services specialists, to respond to disaster and support community operations in Australia and overseas.

#### What we do

We bring hope to communities devastated by disasters. In doing so, we provide veterans the opportunity to grow beyond their military service and build positive links back into civilian communities.

### Sense of purpose

We offer a unique opportunity to be part of disaster relief efforts with a unified purpose, mission and intensity similar to military service.

# Our vision

To be the pre-eminent disaster relief organisation in the Asia Pacific, and in doing so, change the narrative around what it means to be a veteran in Australia.

# Our mission

To unite the skills and experience of military veterans with emergency service specialists

to rapidly deploy disaster relief teams in Australia and around the world in the wake of disasters.

# **CEO Report**

The 2020/21 financial year was a period of unprecedented disruption, yet the need for our services, and the willingness of our members to respond to communities in need did not diminish.

COVID-19 saw us pivot early in the year to assist individuals and communities impacted by lockdowns and travel restrictions. When restrictions allowed, we resumed major recovery operations at every opportunity. Sadly, it was not uncommon to find people living in cars 15 months on from the 2019/20 Black Summer bushfires.

DRA personnel spent a combined 3.580 days in the field on major disaster recovery operations. We also introduced new capabilities, such as heavy plant machinery, and we continue to set new standards in the use of UAV and geo-spatial analysis in resilience and recovery. Of great significance was our first operation in Western Australia, following the Wooroloo/ Gidgegannup fires. Operation Woods was DRA's largest deployment to date, and set the conditions for the launch of the WA Disaster Relief Team.



Throughout the year work has continued to refine our business processes. We switched to Microsoft early in the year, implemented a members only portal and intranet to accelerate information sharing and speed of decision making, and we continue to develop our approach to planning, monitoring, evaluation and learning.

We continued to invest heavily in the tribe throughout the year, placing 828 individuals on training courses in addition to extensive continued professional development opportunities. We also diversified our training to include business, governance, finance and project management. These new skillsets broaden the scope for the already superbly trained veterans and emergency services specialists DRA attracts.

The tribe remains as committed as ever to bringing help and hope to the survivors of disasters and I remain in awe of their selfless service. My sincerest thanks to the many organisations and individuals who supported us throughout the year. I am convinced that there is no better investment, and no greater asset, than an Australian veteran in a DRA shirt.

**Geoff Evans**Chief Executive Officer





- ◆ Annual member awards night introduced
- Monthly member recognition program commenced
- Member only web-portal launched, including online merchandising shop and knowledge bank.
- Two competitions were introduced to create healthy competition between the DRTs, including a member's step challenge for Veterans Health Week and a uniquely designed quiz night.
- Bi-monthly guest speaker series launched.
- 20 DRA volunteers were trained by our wellbeing team to carry out check-in calls throughout COVID-19 lockdowns, exceeding 600 calls to date.

### **Training**

- Five new courses were developed and implemented: Core Operations, Incident Management Teams 1 and 2, Fulcrum and Public Relations Officer.
- Participation of DRA members in training courses over the 20-21 period exploded with 828 DRA members completing training courses. That was a 40% increase on last year (despite COVID restrictions). The number of available training courses available to DRA members expanded to 81.
- Aerial Damage Assessment Capability was expanded to include imagery and geospatial analysis training.

# Disaster Relief Teams

One new Disaster Relief Team (DRT) was established in Western Australia increasing DRA's national footprint to seven DRT's.



# **Service Projects**

Service Projects are smaller DRT led activities designed to help local communities, while also providing opportunities for our members to remain engaged between nationally led operations.



### Cockscombe



Cawarrel, QLD



DRT QLD NORTH, QLD SOUTH



09/09/2020 - 13/09/2020

DRA members assisted Cockscombe veterans retreat with general upkeep and improvements. Four ex-service organisations worked together - DRA, Young Veterans, Soldier On and Cockscombe's veterans.



### Service Project Peel



Batlow, NSW



DRT ACT



15/09/2020 - 23/11/2020

DRA undertook Service Project Peel over six weekends after COVID-19 cancelled the sustained operation originally planned. DRA volunteers undertook fence clearing, chainsaw, and other clean-up work.



### **Service Project Revival**



Dural, NSW



**DRT NSW** 



24/09/2020 - 10/10/2020

DRA worked with Zambi Wildlife Retreat at Wallacia. DRA members were reinforced by sponvols and other community members. Zambi supporter Dr Charlie Teo (neurosurgeon) also joined the volunteer team.



### Service Project Partridge II



Willawarin, NSW



**DRT NSW** 



05/11/2020-10/01/2021

In follow up to DRA's Operation Partridge, a fire recovery in 19/20, this service project included chainsaw clearing of high shrubbery areas, the removal of debris and clearing affected site locations.





### 💥 Service Project Canberra



Canberra, ACT



> DRT ACT



22/05/2020 - 30/09/2020

The RSL Service Project entailed gardening, small household repairs and removal of garden waste for elderly veterans of the Woden RSL. The recipients were extremely grateful by the amount of work achieved.



### Service Project VIC Assist



Trentham, VIC



DRT VIC



18/06/2020 - 20/06/2020

Following severe weather events several areas in both Regional and Metro Vic, DRA collaborated with a Veteran Centric rehabilitation charity to provide recovery and assistance.



### **%** Service Project Fairbarn



Muria, ACT



DRT ACT



03/10/2020

DRA collaborated with the ACT Girl Guides to tidy and make the Innabaanya Training Area safe. The Service Project involved basic repairs and maintenance as well as trim and crosscut of dead and fallen trees.



### Service Project Cherry Gardens



Bradbury, SA



**DRT SA** 



31/05/2021 - 29/-6/2021

After the fires in Cherry Gardens, Bradbury, Dorset Vale and Kangarilla on 24 Jan 2021, DRA undertook burnt tree felling, cutting up trees, stacking, clearing paddocks, shed demolition and fence line clearing.



In response to the Perth Wooroloo/ Gidgegannup bushfires in February 2021, Disaster Relief Australia launched Operation Woods. Operation Woods was Disaster Relief Australia's first major operation in Western Australia (WA) and became our largest operation to date, with over 200 volunteers deployed over 8 weeks.

The Disaster Relief Team (DRT) WA was formally established in May 2021 and has grown significantly since its inception. It is now the fourth largest DRT nationally.

The work of DRA during Operation Woods generated a significant amount of goodwill and engagement opportunities at the state emergency management level with the DRT WA participating in the State Recovery Coordination Group Partnership Forum for the Wooroloo bushfire recovery efforts. The ongoing Wooroloo service project conducted by DRT WA continues to consolidate this relationship with an additional 550 hours of volunteer work conducted to date.



The Wooroloo / Gidgegannup bushfire started in the Wooroloo area north east of Perth in early February 2021. It destroyed at least 86 dwellings, burning approximately 10500 ha of land with a fire perimeter of 136 km. Together with partners and key stakeholders, DRA managed a database of specialist volunteers and deployed to areas needing our assistance.

Operation Woods became our biggest operation to date.

# Operation Goldsworthy



**Regional NSW** 



30/06/2019 - 30/03/2021

In 2019 ClubsNSW launched Litres for the Land in response to widespread drought across rural Australia. Operation Goldsworthy was a collaborative effort between DRA, Clubs NSW and 2GB Radio. Having initially launched in Tamworth NSW, with a target of raising one million dollars, the operation was active in 28 different local government areas across NSW.





### Communities assisted:

Bega Valley **Bogan Shire** Cabonne Council Coonamble **Dubbo Regional** Gilgandra Gunnedah Kempsy Lachlan **Liverpool Plains** Midwestern Regional Musswelbrook Narrabri **Narromine Parkes Tamworth Upper Hunter Uralla Shire** Walcha Warrembungle **Warren Shire** 

## **Operation**

# Lowerson



NSW, VIC, SA & WA



11/2020 - 09/2021

Operation Lowerson was a bushfire recovery project with an initial focus on the Black Summer bushfires of 2019/20 on the east coast of Australia. The scope of the project was subsequently expanded to include the bushfires in the Perth Hills WA.



# Operation Corkhill

**Eurobodalla Shire & Bega Valley, NSW** 



Phase 1: **02/2021 - 03/2021** Phase 2: **29/05/2021 - 24/06/2021** 

The Black Summer bushfires in the Bega Valley LGA caused widespread loss: with the destruction of 465 houses, 1098 outbuildings and hundreds of other structures damaged. DRA was forced to pause fire recovery operations in March due to COVID-19. Continuing from March 2021, DRA utilised our Aerial Damage Assessment team to assist work order preparation, as well as chainsaw, heavy plant and fencing operations.



# Operation Dexter

Rosedale, QLD



14/10/2020 - 08/11/2020

In November 2018, a bushfire raged through the QLD region for two weeks, burning more than 75,000 hectares. Twenty months post bushfires, some community members were still without power and continued to reside in makeshift dwellings. Our second deployment to assist this community post the 2018 bushfires, Operation Dexter required significant chainsaw work, fencing, debris removal and general clean-up.



# **Operation**

# **Turner**



Kangaroo Island, SA



08/11/2020 - 16/11/2020

The December 2019 Black Summer bushfires on Kangaroo Island in South Australia continued for several weeks resulting in the loss of lives, many homes, farms, businesses, livestock and over 210,000 hectares of land. Disaster Relief Australia deployed volunteers to the area, helping over 33 families. Unfortunately, due to COVID-19 restrictions, in late March 2020 the operation was halted. This was another second deployment to continue providing bushfire recovery assistance after the first, Operation Tiger, which deployed in February 2020.



# Operation Elliot

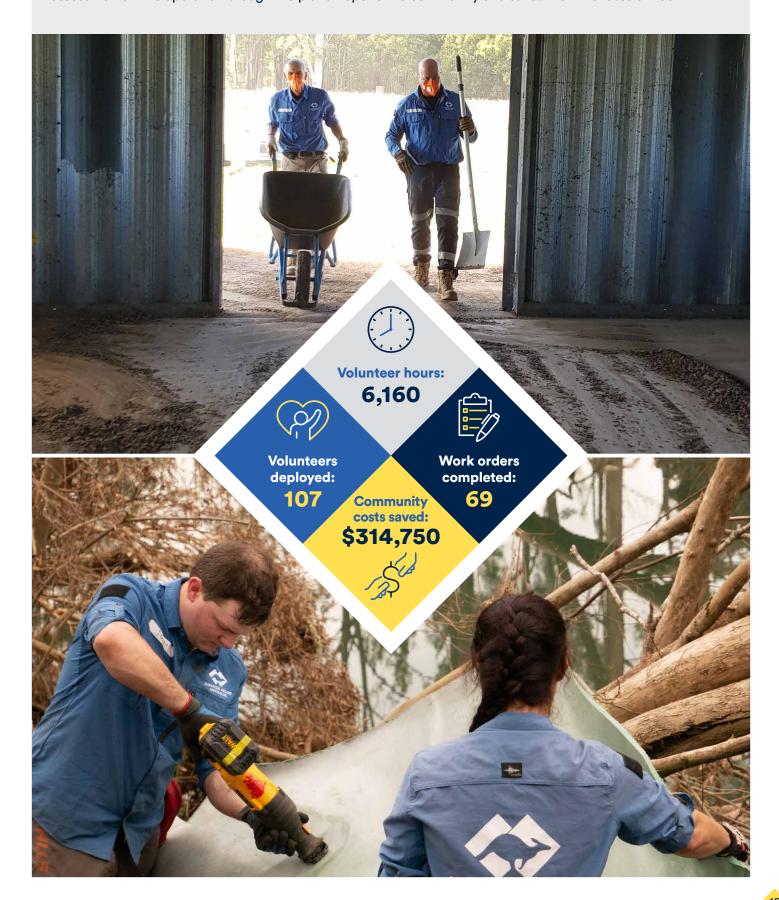


Port Macquarie, NSW



10/04/2021 - 15/05/2021

The NSW Mid-North Coast experienced a sustained extreme weather event in March 2021, leading to extensive flooding and evacuation. DRA mucked out mud, removed extensive rubbish and debris, cleared access to properties, conducted chainsaw work, fence line repairs and aerial damage assessments. This operation brought help and hope to the community and saved well in excess of 250K.



## **Lessons and Evaluations**

### **Planning and logistics**

The following items have been identified for improvement:

- Standard Operating Procedures (SOP's) and checklists for mobilisation and demobilisation.
- Equipment auditing processes and an Equipment Tracking System.

### The following items were successfully implemented:

- Colour coding of Strike Team equipment in Operation Woods.
- Checklists to manage mobilisation.

### The following items are currently being implemented:

- Colour coding of Strike Teams equipment in all DRTs.
- Inventory management system Hardcat for storage facility accountability.

### Volunteer management and training

The following areas have been identified for improvement:

- Incident Management Teams (IMTs), ORT and ADVON to be staffed by experienced individuals or trained.
- The Hand-Over Take-Over (HOTO) process updated to reduce errors and miscommunication.
- Specialist training conducted outside of operations to cater to peak operational demand.
- Damage assessment training for volunteers.

### The following items were successfully implemented:

- Skidsteer and Excavator courses to increase plant and equipment capability.
- Public Relations Officer training package to support PRO capability.
- Incident Management Team and specialist training.

The following items are currently

### Work management

The following items were successfully implemented:

 Full upgrade of the Fulcrum system to minimise inconsistencies during damage assessment process.

The following items are currently being developed or implemented:

 Fulcrum training programs for IMT members and Strike Team Leaders.

### **Technology and** information management

The following items were successfully implemented:

- Increased the number of full IMT kits (laptops, phones, routers) to five, which are now stored centrally at our National Support Centre in Adelaide.
- IMT technology was reviewed to ensure access to relevant files, processes and information needed to perform.
- Intranet Site, allowing for business administration procedures and information sharing.
- Operation Woods saw our ADAT employ their "Battle Map" concept for the first time. This one-stop shop for aerial intelligence integrates multiple sources of aerial imagery, geospatial data and groundbased damage assessments into one digitalised platform. Analysts and decision-makers are now able to access the battle map anywhere an internet connection can be obtained.

The following items are currently being developed or implemented:

 Automated dashboards of live operational data, with new IT Support partner VITG ensures uptime of systems and networks anywhere in Australia.



### Health and safety

The following items were successfully implemented:

- Verification of competency (VOC) process to assure competency of chainsaw operators.
- Part-time Safety Manager whose focus is on compliance with DRA's policies and procedures.
- Safe work methods statements (SWMS) developed for predictable tasks which carry higher risks.
- Satellite and cellular tracking of individuals to support safety, as well as tasking and record keeping on member's devices.
- Learning management system providing online training in first aid, leadership and equipment.

The following items are currently being developed or implemented:

Further develop Safety Management System (SMS) in consultation with membership.

### **Communication and** media management

The following items have been identified for improvement:

Communication between key stakeholders to ensure that operations are managed effectively.

The following items were successfully implemented:

- Addition of two full-time staff to the Development Team in October 2020.
- A dedicated members website was built for members, including introduction of a DRA branded merchandise shop.

In the past 12 months, substantial growth has been tracked across the following metrics:



**1** 360%



**Website Traffic** 

**1** 61%

**◎ <b>1** 68%

**1 64%** 



Website information growth

**1**300%



29,200

new website users



Disaster Relief Australia would like to thank every individual, trust, foundation and organisation that supported us in 2020/21. DRA recognises the following entities who provided significant support through the year.

### **Minderoo Foundation**

Disaster Relief Australia (DRA) collaborated with the Minderoo Foundation's Fire and Flood Resilience initiative to increase the deployment of volunteers to more operations in fire-affected parts of Australia as part of a \$2.4 million dollar partnership established during the Black Summer bushfires. This collaboration has already seen more than 2,000 specialist volunteers deployed by the Minderoo Fire Fund in 2019/2020, to work on the ground with DRA volunteers, in Cobargo (NSW), the Adelaide Hills (SA), and Perth Hills (WA).

DRA CEO, Geoff Evans said "This partnership with the Minderoo Foundation provides a significant boost to our on-the-ground resources. Bushfire recovery is a marathon, not a sprint, our disaster relief team bolstered by Minderoo Foundation volunteers will deploy once our mission planning is completed. We won't give up until the job is done."

The addition of Minderoo Fire and Flood Resilience volunteers to Disaster Relief Australia's highly skilled veteran volunteer force allows a new level of response to emerging natural disasters.

CEO of Minderoo Foundation Fire and Flood Resilience Initiative, Adrian Turner, said, "Disaster Relief Australia is a key partner for our Resilient Communities Mission. They work effectively with communities across the country to prepare resilience plans and assist locals to implement practical activities that build resilience against future fires or floods. This aligns directly with our Resilient Communities Mission objective to lift resilience in Australia's 50 most vulnerable communities. We appreciate the important work that Disaster Relief Australia does for the country.

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This partnership with the Minderoo Foundation provides a significant boost to our on-the-ground resources.

**Geoff Evans**CEO
Disaster Relief Australia

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### **Partner Organisations**

**Australian Capital Equity** 

**Bunnings** 

**Clubs Australia** 

**Coates Hire** 

**DroneDeploy** 

**Fulcrum** 

**Genesis Offices** 

**GiViT** 

**HWL Ebsworth Lawyers** 

**Jacobs Engineering** 

Keno

**Lions Australia** 

Mitsubishi Motors Australia

**National Storage** 

RSL Services & Clubs Association

Stihl

**Tailored Accounts** 

**Two10Degrees** 

Virgin Australia

### **Grants and Foundations**

**BankSA Foundation** 

**Bankstown Sports Clubs** 

Council of the City of Gold Coast

**Department of Veterans' Affairs** 

Foundation for Rural and Regional Renewal

**Fremantle Foundation** 

**John T Reid Foundation** 

Thyne Reid Charitable Foundation

Queensland Reconstruction Authority

South Australian State Emergency Relief Fund

**Veterans Benevolent Fund** 

# Supporting Organisations

Allianz

Artarmon Masonic Hall Company Pty Ltd

Australian Online Giving Foundation

Beresfield Bowling Club

Beyond Bank

Climbing High Tree Services

Club Rivers

Dubbo RSL

Gosford RSL

Hill Raiders Basketball Association Inc.

Kingscliff Bowls Club

Online Giving Foundation International

Pittwater RSL

Shellharbour Workers

**Sparky Foundation** 

Wollongong Heights Lioness Club



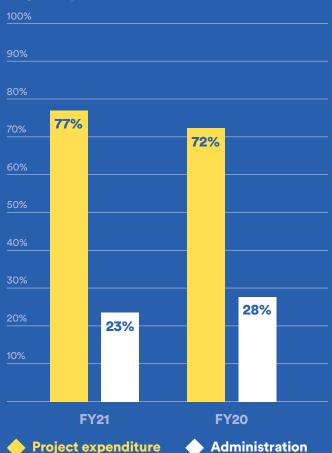
### Disaster Relief Australia has shown an increase in revenue of 98% from the 2020/21 financial year.

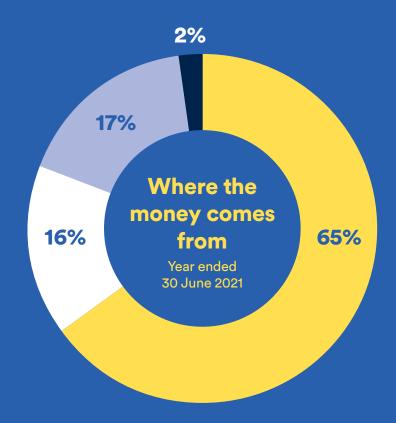
This can be attributed to our bushfire and drought relief appeals as well as a number of long-term grants and funding sources. In reading the revenue report note that DRA has adopted AASB 1058 Income of not-for-profit entities, where donations and grants received with conditions attached are only recognised as revenue to the extent of expenses incurred in terms of the attached condition. Where the conditions have expired the remainder of these funds are recognised as unrestricted income. Whilst complying with the standard we still recognise the obligations attached to any of these funds.

**Project expenditure ratio** is the total amount spent on disaster relief activities, including service projects and training, expressed as a percentage of total expenditure.

**Administration ratio** is the total amount spent on administration expressed as a percentage of total expenditure.

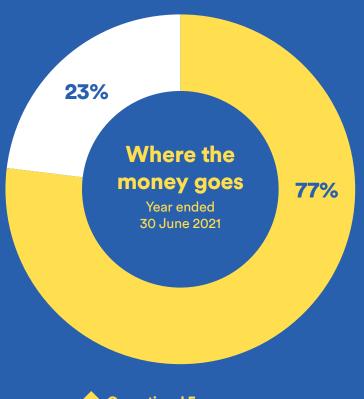
### Project expenditure and administration ratio trend







- Donations Non Monetary
- Grants Other Australian
- Other Income



Operational Expenses

Administration Expenses

# Directors report / 30 June 2021

The directors present their report on Disaster Relief Australia for the financial year ended 30 June 2021.

### **Directors**

The following persons held office as directors of Disaster Relief Australia during the year or since the end of the year and up to the date of this report.

### **Names**

**Dr Elizabeth Rushbrook**CSC, RAN, MBBS, MHA, FRACMA

Major General Michael Slater (Ret) AO, DSC, CSC

Mr Rodney Hyman AM Mr William McNulty

### **Principal activities**

The principal activity of Disaster Relief Australia during the financial year was to act as a disaster relief organisation in Australia and across the Asia Pacific.

No significant changes in the nature of the Company's activity occurred during the financial year.

### **Operating results**

The surplus of the Company amounted to \$282,754 (2020 \$417,047).

### **Review of operations**

A review of the operations of the Company during the financial year and the results of those operations show that there has been a significant increase of activity. From December 2020 onwards we saw a series of disasters including bushfires, floods, drought, and the COVID-19 global pandemic.

These disasters have highlighted the capabilities of the Company and resulted in a significant increase in both revenue and donations in kind. We have secured long term funding from both the Department of Veterans' Affairs and Minderoo Foundation. Revenue has increased by \$2,100,212 with a corresponding increase in direct expenses of

\$1,816,094 which is proportionate with the increase in funding. The volume of transactions has increased significantly due to the number of simultaneous operations and services delivered to disaster stricken communities.

During the period we have grown our administrative capability substantially allowing us to conduct multiple operations and services simultaneously and effectively

### Members' guarantee

Disaster Relief Australia is a company limited by guarantee. In the event of, and for the purpose of winding up of the company the amount capable of being called up from each member and any person or association who ceased to be a member in the year prior to the winding up, is limited to \$20 for members, subject to the provisions of the company's constitution.

At 30 June 2021 the collective liability of members was \$140 (2020: \$40).

# Significant changes in state of affairs

There have been no other significant changes in the state of affairs of the Company during the financial year other than those noted in the financial report.

### **Events after the reporting date**

No matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

# Future developments and results

Likely developments in the operations of the Company and the expected results of those operations in future financial years are aligned with the Company's overall strategy and in accordance with the regulatory requirements.

#### **Environmental issues**

The Company's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a state or territory of Australia.

# Indemnification and insurance of officers and auditors

An insurance premium has been paid to indemnify directors and officers of the company. The directors have not included details of the nature of the liabilities covered or the amount of the premium paid in respect of the directors' and officers' liability as such disclosure is prohibited under the terms of the contract. The company does not maintain insurances covering the auditor of the company.

# Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 60-40 of the Charities and Not-for-profits Commission Act 2012 is set out on the next page.

Signed in accordance with a resolution of the Board of Directors

**Dr Elizabeth C. Rushbrook** Chair

Rodney M. Hyman

Director



# **Auditors independence declaration**

Disaster Relief Australia ABN 44 614 474 010

# UNDER SECTION 60-40 OF THE AUSTRALIAN CHARITIES AND NOT-FOR-PROFITS COMMISSION ACT 2012

### TO THE DIRECTORS OF DISASTER RELIEF AUSTRALIA

As auditor of Disaster Relief Australia for the year ended 30 June 2020, I declare that, to the best of my knowledge and belief, there have been no contraventions of any applicable code of professional conduct in relation to the audit.

**Archana Kumar** 

Director - LNP Audit and Assurance Pty Ltd 11 October 2021

## Statement of Profit or Loss and Other Comprehensive Income

For the year ended 30 June 2021

	Notes	2021 \$	2020 \$
Donation - unrestricted		890,605	2,331,623
Donation in kind		820,585	418,593
Donation - restricted		2,545,053	91,791
Government grant		890,243	284,189
Other income		100,604	20,682
Project direct costs	5	(3,725,098)	(1,909,004)
Administrative expenses		(1,141,600)	(749,606)
Depreciation and amortisation expense		(97,638)	(71,221)
Surplus for the year		282,754	417,047
Other comprehensive income		-	-
Total comprehensive income for the year		282,754	417,047

# **Statement of Financial Position**

For the year ended 30 June 2021

Notes   S   S   S		N	2021	2020
CURRENT ASSETS           Cash and cash equivalents         1,318,992         1,358,346           Trade and other receivables         6         1,228,590         41,110           Other assets         19,708         7,100           TOTAL CURRENT ASSETS         2,567,290         1,406,556           NON-CURRENT ASSETS         197,007           Right of use asset         209,593         -           TOTAL NON-CURRENT ASSETS         387,598         197,007           TOTAL ASSETS         2,954,888         1,603,563           LIABILITIES           CURRENT LIABILITIES         8         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         2,567,290         961,628           NON-CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689 <th>ACCETC</th> <th>Notes</th> <th>\$</th> <th>\$</th>	ACCETC	Notes	\$	\$
Cash and cash equivalents         1,318,992         1,358,346           Trade and other receivables         6         1,228,590         41,110           Other assets         19,708         7,00           TOTAL CURRENT ASSETS         2,567,290         1,406,556           NON-CURRENT ASSETS         197,007           Right of use asset         209,593         -           TOTAL NON-CURRENT ASSETS         387,598         197,007           TOTAL ASSETS         2,954,888         1,603,563           LIABILITIES           CURRENT LIABILITIES         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935				
Trade and other receivables         6         1,228,590         41,100           Other assets         19,708         7,000           TOTAL CURRENT ASSETS         2,567,290         1,406,556           NON-CURRENT ASSETS         Property, plant and equipment         7         178,005         197,007           Right of use asset         209,593         -         -           TOTAL NON-CURRENT ASSETS         387,598         197,007           TOTAL ASSETS         2,954,888         1,603,563           CURRENT LIABILITIES         2         1,228,767         2,278,76           Other liabilities - unearned income         1,491,469         812,660         2,1092           Lease liabilities         76,328         21,092         2           Lease liabilities         52,685         -         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY         Accumulated surplus         641,935			1.318.992	1.358.346
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Property, plant and equipment         7         178,005         197,007           Right of use asset         209,593         -           TOTAL NON-CURRENT ASSETS         387,598         197,007           TOTAL ASSETS         2,954,888         1,603,563           LIABILITIES           CURRENT LIABILITIES           Trade and other payables         8         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY         Accumulated surplus         924,689         641,935				•
Property, plant and equipment         7         178,005         197,007           Right of use asset         209,593         -           TOTAL NON-CURRENT ASSETS         387,598         197,007           TOTAL ASSETS         2,954,888         1,603,563           LIABILITIES           CURRENT LIABILITIES           Trade and other payables         8         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY         Accumulated surplus         924,689         641,935	NON-CURRENT ASSETS			
Right of use asset         209,593         -           TOTAL NON-CURRENT ASSETS         387,598         197,007           TOTAL ASSETS         2,954,888         1,603,563           LIABILITIES           CURRENT LIABILITIES           Trade and other payables         8         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935		7	178.005	197.007
TOTAL NON-CURRENT ASSETS         387,598         197,007           TOTAL ASSETS         2,954,888         1,603,563           LIABILITIES           CURRENT LIABILITIES           Trade and other payables         8         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935			-	
LIABILITIES           CURRENT LIABILITIES           Trade and other payables         8         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935				197,007
CURRENT LIABILITIES           Trade and other payables         8         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935	TOTAL ASSETS			·
CURRENT LIABILITIES           Trade and other payables         8         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935	LIARILITIES			
Trade and other payables         8         249,772         127,876           Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES           Lease liabilities         159,945         -           TOTAL NON-CURRENT LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935				
Other liabilities - unearned income         1,491,469         812,660           Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES           Lease liabilities         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935		8	249,772	127.876
Employee benefits         76,328         21,092           Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935				
Lease liabilities         52,685         -           TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935				
TOTAL CURRENT LIABILITIES         2,567,290         961,628           NON-CURRENT LIABILITIES         159,945         -           TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935				-
Lease liabilities 159,945 - TOTAL NON-CURRENT LIABILITIES 159,945 - TOTAL LIABILITIES 2,030,199 961,628  NET ASSETS 924,689 641,935  EQUITY  Accumulated surplus 924,689 641,935	TOTAL CURRENT LIABILITIES		<u> </u>	961,628
Lease liabilities 159,945 - TOTAL NON-CURRENT LIABILITIES 159,945 - TOTAL LIABILITIES 2,030,199 961,628  NET ASSETS 924,689 641,935  EQUITY  Accumulated surplus 924,689 641,935	NON-CURRENT LIABILITIES			
TOTAL NON-CURRENT LIABILITIES         159,945         -           TOTAL LIABILITIES         2,030,199         961,628           NET ASSETS         924,689         641,935           EQUITY           Accumulated surplus         924,689         641,935			159,945	
NET ASSETS       924,689       641,935         EQUITY       Accumulated surplus       924,689       641,935	TOTAL NON-CURRENT LIABILITIES		·	-
EQUITY Accumulated surplus 924,689 641,935	TOTAL LIABILITIES		2,030,199	961,628
Accumulated surplus <b>924,689</b> 641,935	NET ASSETS		924,689	641,935
Accumulated surplus <b>924,689</b> 641,935	FQUITY			
			924.689	641 935



# **Statement of Changes in Equity**

For the year ended 30 June 2021

2021	Accumulated Surplus \$
Balance at 1 July 2020	641,935
Total comprehensive income for the year	282,754
Balance at 30 June 2021	924,689

2020	Accumulated Surplus \$
Balance at 1 July 2020	224,888
Total comprehensive income for the year	417,047
Balance at 30 June 2021	641,935

# **Statement of Cash Flows**

For the year ended 30 June 2021

	2021	2020
	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from donors	4,718,710	2,982,762
Payments to suppliers	(3,498,985)	(1,668,503)
Payments to employees	(1,183,480)	(247,136)
Net cash provided by operating activities	36,245	1,067,123
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property, plant and equipment	(59,581)	(24,826)
Net cash used in investing activities	(59,581)	(24,826)
CASH FLOWS FROM FINANCING ACTIVITIES		
Lease payments	(16,018)	-
Net cash used in financing activities	(16,018)	-
Net increase/(decrease) in cash and cash equivalents held	(39,354)	1,042,297
Cash and cash equivalents at beginning of financial year	1,358,346	316,049
Cash and cash equivalents at end of financial year	1,318,992	1,358,346

# **Notes to the Financial Statements**

### For the year ended 30 June 2021

The financial report covers Disaster Relief Australia as an individual entity. Disaster Relief Australia is a not-for-profit Company limited by guarantee, registered and domiciled in Australia.

The principal activity of the Company for the year ended 30 June 2021- was to act as a disaster relief organisation in Australia and across the Asia Pacific.

The functional and presentation currency of Disaster Relief Australia is Australian dollars.

The financial report was authorised for issue by those charged with governance on 30 September 2021.

### 1 Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards - Reduced Disclosure Requirements and the Australian Charities and Not-For-Profits Commission Act 2012.

### 2 New and amended standards adopted by the Company

There are no standards, interpretations or amendments to existing standards that are effective for the first time for the financial year beginning 1 July 2020 that have a material impact on the amounts recognised in prior periods or will affect the current or future periods.

### **3 Summary of Significant Accounting Policies**

### (a) Income Tax

The Company is exempt from income tax under Division 50 of the Income Tax Assessment Act 1997.

### (b) Revenue and other income

#### **Grant revenue**

Grant revenue is recognised in the statement of profit or loss and other comprehensive income when the Company obtains control of the grant, it is probable that the economic benefits gained from the grant will flow to the entity and the amount of the grant can be measured reliably.

When grant revenue is received whereby the Company incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor, otherwise the grant is recognised as income on receipt.

Disaster Relief Australia receives non-reciprocal contributions of assets from the government and other parties for zero or a nominal value. These assets are recognised at fair value on the date of acquisition in the statement of financial position, with a corresponding amount of income recognised in the statement of profit or loss and other comprehensive income.

### **Donations**

- (i) Donations and bequests are recognised as revenue when received.
- (ii) Donations in kind are recognised as revenue at their estimated fair value when the Company gains control of the asset, becomes legally entitled to it or receives a service. There are no enforceable or sufficiently specific performance obligations linked to donations or bequests.

#### Other income

Other income is recognised on an accruals basis when the Company is entitled to it.

#### (c) Goods and services tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payable are stated inclusive of GST.

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.



### 3 Summary of Significant Accounting Policies (Continued)

### (d) Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment. Items of property, plant and equipment acquired for nil or nominal consideration have been recorded at the acquisition date fair value.

Plant and equipment, motor vehicles and furniture and fittings are measured using the cost model plant and equipment is depreciated on a straight-line basis or a diminishing value basis over the asset's useful life to the Company, commencing when the asset is ready for use.

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class

Plant and Equipment

2-3 years

Motor Vehicles

4-5 years

Furniture and Fittings

3 years

### (e) Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument. On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

#### **Financial assets**

On initial recognition, the Company classifies financial assets as measured at amortised cost. Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing the relevant asset. All recognised financial assets are subsequently measured at either amortised cost or fair value, depending on their classification.

Financial assets measured at amortised cost are those where the business model is to hold assets to collect contractual cash flows and the contractual terms give rise on specified dates to cash flows are solely payments of principal and interest on the amount outstanding. Financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents. Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment. All changes in value, income and expenses, impairments, and gain/loss on derecognition are recognised in profit or loss.

#### Impairment of financial assets

Impairment of financial assets is recognised on an expected credit loss (ECL) basis for financial assets measured at amortised cost. Impairments are determined using the simplified approach is in AASB 9 which uses an estimation of lifetime expected credit losses. When estimating ECL, the Company considers reasonable and supportable information that is relevant and available. This includes both quantitative and qualitative information and analysis based on historical experience and informed credit assessment including forward looking information. The Company uses the presumption that a financial asset is in default when the other party is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions outside of its the normal collection activities.

Credit losses are measured as the present value of the difference between the cash flows due to the Company in accordance with the contract and the cash flows expected to be received, using a probability weighted approach. The estimates produced from this are applied to the balances due to estimate the expected credit loss provision. The amount is recorded in a separate allowance account with the loss being recognised in finance expense. Once a financial asset is determined to be uncollectable then the gross carrying amount is written off against the associated allowance. Where the Company renegotiates terms, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

### **Notes to the Financial Statements**

### For the year ended 30 June 2021

### 3 Summary of Significant Accounting Policies (Continued)

### (e) Financial instruments (continued)

#### **Financial liabilities**

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Company comprise trade and other payables and other liabilities.

### (f) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand and cash at bank, which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

### (g) Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

### (h) Leases

#### Right of use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the relevant commencement date less any lease incentives received. Unless the Company is reasonably certain to obtain ownership of the leased asset at the end of the relevant lease term, the recognised right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term. Right-of-use assets are subject to impairment.

#### Lease liabilities

At the commencement date of the relevant lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate (initially measured using the index or rate as at the relevant commencement date), and amounts expected to be paid under residual value guarantees. The Company applies the practical expedient to not separate non-lease components from lease components, and instead accounts for each lease component and any associated lease components as a single lease component.

The variable lease payments that do not depend on an index or a rate are recognised as expense in the period on which the event or condition that triggers the payment occurs. In calculating the present value of lease payments, the Company uses the incremental borrowing rate at the relevant lease commencement date if the interest rate implicit in the lease is not readily determinable. After the relevant commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the in-substance fixed lease payments or a change in the assessment to purchase the underlying asset.

#### Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

### 3 Summary of Significant Accounting Policies (Continued)

(i) New standards, amendments and interpretations effective after 1 July 2021 and have not been early adopted A number of new standards, amendments to standards and interpretations are effective for annual periods beginning after July 2021, and have not been early adopted in preparing these financial statements. None of these are expected to have a material effect on the financial statements of the Company.

### 4 Critical Accounting Estimates and Judgments

Those charged with governance make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

#### **Key estimates - Donation in kind**

Management has recorded transactions that were donated by external suppliers at fair value. These fair values have been estimated based on past experience and on the best information at the transaction date. This has been recognised as a key estimate as it forms a significant portion of revenue and expense of the Company. The majority of Donations in kind were in the form of fleet costs and software subscriptions. Fleet costs are assumed to be at a rental price of \$65 to \$103 per day, depending on the vehicle type. Software subscription is recorded at the discount they have received from the supplier, as stated in the issued tax invoice.

### 5 Project direct costs

	2021	2020
	\$	\$
Equipment costs	466,053	286,746
Travel and accommodation	340,887	469,692
Training costs	317,236	86,282
Project management fee	507,558	415,414
Meals and rations	145,788	151,437
Communications	36,285	21,647
Water Cartage (Drought Relief)	33,694	246,649
Repairs and maintenance	16,113	14,920
Software subscriptions and licencing	458,985	25,379
UAV Rentals	-	5,975
Motor vehicle expenses	48,036	169,923
Fleet costs	266,902	3,493
Plant Equipment Hire	303,758	-
Employee cost	608,196	-
Other direct costs	175,607	11,447
	3,725,098	1,909,004

# **Notes to the Financial Statements**

For the year ended 30 June 2021

6 Trade and Other Receivable	es			
			2021	2020
			\$	\$
Current				
Trade receivables			1,228,590	8,412
GST receivable			-	26,186
Other receivables			-	6,512
			1,228,590	41,110
7 Property, plant and equipm	nent			
			2021	2020
			\$	\$
Plant and equipment				
At cost			196,925	151,345
Accumulated depreciation			(117,355)	(71,002)
Total plant and equipment			79,570	80,343
Motor vehicles				
At cost			144,653	144,653
Accumulated depreciation			(58,659)	(27,989)
Total motor vehicles			85,994	116,664
Furniture and fittings				
At cost			14,001	-
Accumulated depreciation			(1,560)	-
Total furniture and fittings			12,441	-
Total property, plant and equipm	ent		178,005	197,007
Total property, plant and equipm			170,000	131,001
(a) Movements in Carrying Amou Movement in the carrying amounts end of the current financial year:		y, plant and equipm	ent between the beginnir	g and the
	Plant and Equipment	Motor Vehicles	Furniture and Fittings	Total
Year ended 30 June 2021	\$	\$	\$	\$
Balance at the beginning of year	80,343	116,664	-	197,007
Additions	45,580	-	14,001	59,581
Depreciation expense	(46,353)	(30,670)	(1,560)	(78,583)

79,570

85,994

12,441

178,005

Balance at the end of the year

### 8 Trade and Other Payables

	2021 \$	2020 \$
Current		
Trade payables	96,132	65,368
Sundry payables and accrued expenses	68,751	19,704
GST payable	18,260	-
Other payables	66,629	42,804
	249,772	127,876

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

#### 9 Members' Guarantee

The Company is incorporated under the Australian Charities and Not-for-profits Commission Act 2012 and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$20 each towards meeting any outstandings and obligations of the Company. At 30 June 2021 the number of members was 7 (2020: 2).

### 10 Key Management Personnel Remuneration

The total remuneration paid to key management personnel of the Company is \$290,258 (2020: \$125,119).

### 11 Contingencies

In the opinion of those charged with governance, the Company did not have any contingencies at 30 June 2021 (30 June 2020: None).

#### 12 Related Parties

### (a) The Company's main related parties are as follows:

Key management personnel - refer to Note 9.

Other related parties include close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members.

### (b) Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

There were no transactions with related parties during the year.

### 13 Events after the end of the Reporting Period

The financial report was authorised for issue on 30 September 2021 by those charged with governance.

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

### **Notes to the Financial Statements**

For the year ended 30 June 2021

## **Responsible Persons' Declaration**

The directors of the Company (being the responsible persons) declare that in the responsible persons' opinion:

- there are reasonable grounds to believe that the registered entity is able to pay all of its debts, as and when they become due and payable; and
- the financial statements and notes satisfy the requirements of the Australian Charities and Not-for-profits Commission Act 2012.

Signed in accordance with subsection 60.15(2) of the Australian Charities and Not-For-Profit Commission Regulation 2013.

**Dr Elizabeth Rushbrook** 

Fusupol:

Chair

11 October 2021

Mr Rodney Hyman

Director

11 October 2021

### **Disclaimer**

The additional financial data presented on page 19 is in accordance with the books and records of the Company which have been subjected to the auditing procedures applied in our statutory audit of the Company for the year ended 30 June 2021. It will be appreciated that our statutory audit did not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and we give no warranty of accuracy or reliability in respect of the data provided. Neither the firm nor any member or employee of the firm undertakes responsibility in any way whatsoever to any person (other than Disaster Relief Australia in respect of such data, including any errors or omissions therein however caused.

**Archana Kumar** 

Director - LNP Audit and Assurance Pty Ltd

11 October 2021



# **Detailed Income and Expenditure Statement**

# For the year ended 30 June 2021

### Other Information

A detailed income and expenditure statement has been included in the financial report to comply with ACFID's Mandatory Guidance on Financial Reporting. The prior year figures		
have not been disclosed as this is the Organisation's first financial year as an ACFID member.	2021 \$	2020
REVENUE AND OTHER INCOME		<u> </u>
Donations and Gifts		
Monetary	3,435,657	2,423,413
Non - Monetary	820,585	418,594
Grants		
Department of Foreign Affairs and Trade	_	-
Other Australian	890,243	284,189
Other Overseas	-	
Investment income	_	
Commercial Activities Income		
Other Income	100,605	20,682
	100,000	20,002
TOTAL REVENUE AND OTHER INCOME	5,247,090	3,146,878
EXPENDITURE		
Domestic Programs Expenditure		
Equipment costs	466,053	286,746
Travel and accommodation	340,887	469,692
Training costs	317,236	86,282
Project management fee	507,558	415,414
Food and beverages	145,788	151,437
Communications	36,285	21,647
Water Cartage (Drought Relief)	33,694	246,649
Repairs and maintenance	16,113	14,920
Software subscriptions and licencing	458,985	25,379
UAV Rentals	-	5,975
Motor vehicle expenses	48,036	169,923
Fleet costs	266,902	
Plant Equipment Hire	303,758	
Employee cost	608,196	
Other direct costs	175,607	14,940
	3,725,098	1,909,004
Administration Expenditure		
Employee Costs	630,519	268,229
Business Administration	91,745	116,412
Accounting and Bookkeeping fees	50,525	12,453
Audit Fees	21,409	19,806
Office rental	90,988	
Software subscription and licencing fees	22,127	200,767
Other Expenses	234,287	131,939
•	1,141,600	749,606
Depreciation and Amortisation Expense	97,638	71,221
NET SURPLUS	282,754	417,047



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